



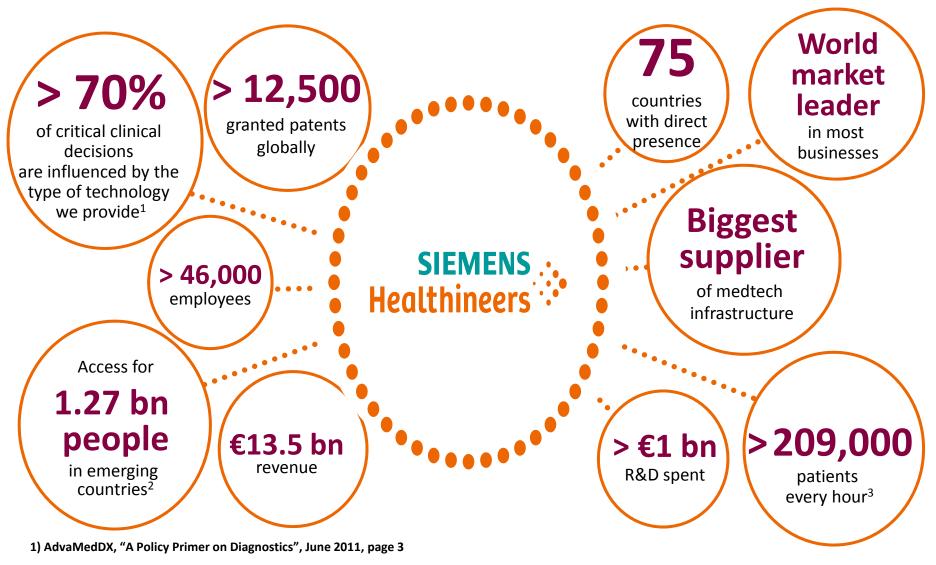
Overview



- Siemens Healthineers
- TURI-Siemens OPE replacement project
- Barriers encountered
- Path forward and anticipated challenges
- Summary/Q&A

Engineering success. Pioneering healthcare.

Who We Are



- 2) Siemens AG, "Sustainability Information 2016", page 8
- 3) Siemens AG, "Sustainable healthcare strategy Indicators in fiscal 2014", page 3-4

Engineering Success – With Broadest and Deepest Portfolio





Diagnostic Imaging Computed Tomography, Magnetic Resonance Imaging, Molecular Imaging,

Radiography & Fluoroscopy, Imaging IT

Undisputed market leader in diagnostic imaging

We support

to raise ...



Advanced Therapies

Cardiology, Interventional Radiology, Radiation Oncology, Surgery **Empowering innovative** therapy concepts





Ultrasound

Cardiology, Radiology Versatility and functionality across clinical questions



operational efficiency



Laboratory Diagnostics

Immunoassay, Chemistry, Hematology, Hemostasis, Specialty Testing, Automation, IT and Services, Molecular Diagnostics¹ Delivering clinical and workflow excellence

financial profitability



Point of Care

Blood Gas, Diabetes Urinalysis, Coagulation, Cardiology Lab-accurate, actionable, timely results at the point of care



Services

System Services, Education, Enterprise Services, Digital Services Transformative services to maximize opportunities and minimize risks

Sustainability is part of our company's culture and our company's success

We have acted sustainably for 170 years...

I won't sell the future for shortterm profit

Werner von Siemens



While hazardous substances are still needed for Medical Devices, we believe that removing or replacing them

- → Is important for protection of our employees and the planet
- → Makes good business sense
- → Is the right thing to do!



The "Triton" Challenge



EU REACH regulation designated a family of surfactants as Substances of Very High Concern (SVHC)- octylphenol ethoxylates (OPEs- under trade names Triton X-100, X-405, Igepal)

Used in the invitro diagnostics (IVD) industry for many years- once viewed as a *safe* alternative

OPEs are Substances of Very High Concern (SVHC):

 Degrade to octylphenol, which is persistent, bio-accumulative and known to act as a hormone endocrine disruptor and estrogen mimics





Academic research grant provided framework for a solution

Project with UMass and TURI for a solution:

- Siemens had the need and desire for a long-term, "greener-safer" answer
- TURI had expertise in toxics alternatives along with funding for research
- **UMass** already had experience with OPE substitutes
- UMass also has expertise with toxicity and biodegradation testing

Resulted in two alternatives (oligopectin and octyl glucoside):

- Derived from renewable starting materials
- From an efficient, greener synthesis
- With acceptable technical performance
- Low toxicity
- Good biodegradability





Problem solved...



...not so fast



Challenge	Impact
Technical/performance	Performance variations among different assays
Regulatory processes (e.g. FDA)	Regulatory requirements mean verification, validation and possibly even clinical trials and re-registrations in multiple countries- months to years
Internal resources	One more project competing with R&D and manufacturing resources
Scale-up for manufacturing	Shift from a lab to manufacturing supplier
Risk management	"Guaranteeing" the change won't have to be made again (e.g. no surprises in toxicity/environmental fate later on)

Next Steps





Gain confidence that the new substances are **longterm solutions**:

- ✓ UMass did extensive toxicity testing with great results
- ✓ Reviewed toxicity and biodegradation data with EPA Safer Choice group- positive feedback

Licensing agreement and work with UMass to identify a manufacturer

Implement strategic approach- use in new products in order to:

- Optimize performance (technical challenges)
- ✓ Align resources with existing efforts (no duplication of efforts)
- ✓ Minimize regulatory efforts (already needed for new products)

Still- there is a need for improving environmental and toxicity testing models to reduce risks in the long-term (green stays green!)

Questions?







Thank you for your attention!

