TURA Environmental Management System

Sherri Gaudette, TURP, ISO14001 Certified Lead Auditor Sr. Environmental Health & Safety Engineer May 5, 2011



SKYWORKS®

Agenda



- Skyworks Products
- Skyworks Environmental Programs
- Environmental Management Systems
 - •ISO 14001 Certification
 - TURA EMS Requirements & Eligibility
- Why Did Skyworks Choose Alternative Planning?
 - Challenges
- EMS Focused Environmental Improvements



Skyworks Products - Environmental Considerations



Skyworks Vision:

"Enabling Mobile Connectivity Through Semiconductor Innovation"

Wireless communications:

- Cellular communication
- Remote meter reading for energy management
- Tire pressure monitoring for auto industry
- Cardiac catheter components



Skyworks Environmental Management System



ISO 14001 Certified : Design and Development Through Manufacturing





Environmental Policy Driven System

Skyworks EMS Environmental Policy Driven



- Endorsed by Skyworks' Top Management
- Comply with all laws
- Prevent pollution emphasis on source reduction
- Establish objectives and targets for continuous improvement
- Conserve natural resources and minimize waste
- Promote environmental improvement throughout our supply chain



Who is Eligible for a TURA EMS?



- Company has completed:
 - Initial TUR Planning
 - and 2 subsequent Plan Updates
 - At least <u>1</u> full EMS cycle (P-D-C-A)
 - and has undergone an independent audit within the last 2 years
- If EMS was developed in conformance with:
 - ISO 14001
 - US EPA's Performance Track Program
 - or another EMS standard adopted by a trade association or other standard-setting organization
 - it is considered appropriate with minor modifications



TURA EMS Requirements



	14 TURA EMS Requirements		ISO14001 Required Elements
1	Environmental Policy	4.2	Environmental Policy
2	Aspects and Impacts	4.3.1	Aspects and Impacts
3	Legal Requirements	4.3.2	Legal Requirements
4	Objectives and Targets	4.3.3	Objectives and Targets
5	Environmental Management Programs	4.3.3	Environmental Management Programs
6	Roles and Responsibilities	4.4.1	Resources, Roles, Responsibility and Authority
7	Training	4.4.2	Competence, Training and Awareness
8	Communication	4.4.3	Communication
9	Operational Controls	4.4.6	Operational Controls
10	Documentation and Document Control	4.4.4, 4.4.5	Documentation and Document Control
11	Emergency Preparedness and Response	4.4.7	Emergency Preparedness and Response
12	Monitoring and Measuring	4.5.1	Monitoring and Measuring
13	Audits and Corrective Action	4.5.5, 4.5.3	Audits and Corrective Action
14	Management Review	4.6	Management Review

Essentially same requirements as ISO14001



Why Did Skyworks Choose Alternative Planning?



- Already had ISO14001 certified EMS
 - minimal changes to existing EMS
- TURA EMS streamlined the environmental programs management
 - no need for separate TUR planning meetings
 - results of all environmental improvement projects tracked together
- Gives more visibility to TUR
- EMS Progress Report allows for reporting of other EMS activities
- EMS focus driven results



EMS changes to Policy, Planning, and Legal Requirements

TURA EMS Requirements Challenges



The TURA EMS must:

• Consider reportable toxics to be significant aspects

• Consider toxics use reduction when establishing objectives and targets associated with significant aspects

• Emphasize source reduction as the means of achieving objectives and targets



Environmental Improvement Projects



FY11 Objectives Targets & Programs

Significant Aspects Site

Greenhouse gas

Solid waste

Chemical use

TUR Chemicals (sodium hydroxide, acetone, hydrochloric acid, sulfuric acid,

NMP)

Hazardous waste

Gas use

Significant Aspects Global

Energy

Water

Waste Hazardous & Solid

CO2 (GHG)

Program	Objective & Target	Champion	Milestones	Status
Chemical Use				
Evaluate Ozone stripper process to replace	Eliminate the use of 20 gallons of sulfuric			On hold need
the SEMI 14 Sulfuric Peroxide Strip process	acid per month	Bob Delotto/Chris Doucette		capital
				On hold
				during ramp
				installs &
Evaluate NMP reduction by extending PM's	Extend PM cycle above 2000 wafers	Bob Delotto		quals
	increase wafers per batch from 12 to 24		EHS Evaluation - Air permitting, Purchase & Install, Qual, TRB, RTP	
Reduce the use of HCl	with the use of ETCH01 in place of HCL01	Frank Spooner		RTP 12/1010
	Reduce dispense volume by 43% (reduces chemical use and hazardous			Complete
Reduce the use of BCB	waste production)	Matt Stevenson		3/2011

Site General Scorecard



LEVEL 1	Primary Priorities to Improve		Owner	2009 Launch Point	FY10	Jul	Aug	Sep	Q1 Actual	Q2 Actual	Q3 Actual	Q4 QTD
-	T1	% to Plan of PHEMT7 Low	Data - Davii	100%	Goal	100%	100%	100%	100%	100%	100%	100%
TECHNOLOGY	"	Leakage Process Development	Dylan Bartle		Actual	97%	100%	100%	100%	90%	96%	100%
N H	T2	% to Plan of PHEMT8 Process	Dylan Bartle 100%	4000/	Goal	100%	100%	100%	100%	100%	100%	100%
Ĕ	12	Development		100%	Actual	80%	87%	87%	100%	100%	75%	87%
	EHS1	Injury Illness Rate	Joe Torrice	1.5	Goal	1.5	1.5	1.5	1.5	1.5	1.5	1.5
<u>s</u>	ЕПЗТ				Actual	0.8	0.7	0.6	1.7	0.9	0.9	0.6
EHS	FUCA	EMO Continue	les Terriss	N/A	Goal	\$4.7 K	\$4.7 K	\$6.8 K	\$24.6 K	\$31.9 K	\$19.9 K	\$16.1 K
	EHS2	EMS Savings	Joe Torrice		Actual	\$6.6 K	\$4.9 K	\$10.4 K	\$32.4 K	\$44.1 K	\$27.6 K	\$21.9 K
	P1	% of Six Sigma	Sholeh Gharib	200/	Goal	60%	60%	60%	32%	45%	45%	60%
l H	PI	Trained Staff		32%	Actual	Mea	sured Quar	terly	32%	52%	52%	60%
PEOPLE	Da	% of Recognition Budget Spent	Dam Calaman	60%	Goal	90%	90%	90%	75%	80%	85%	90%
	PZ		Pam Solomon		Actual	Mea	sured Quar	terly	72%	100%	100%	100%

EMS Scorecard is part of the Woburn site general scorecard

Environmental Scorecard



Env	Environmental Scorecard FY10															
Level	Priority Items to Improve	Owner	aunch Poir	FY10	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
4	Savings from EMS Compliance	Torrice	n	Goal	\$ 5,980.00	8734.00	\$ 9,934.00	\$10,634.00	\$10,634.00	\$10,634.00	\$ 9,523.46	\$ 5,804.43	\$5,002.22	\$4,862.93	\$4,793.29	\$ 6,827.59
'	Odvings from Livio Compilance	TOTTICE	"	Actual	\$ 7,257.14	\$11,120.18	\$14,043.91	\$14,193.16	\$13,955.50	\$15,902.43	\$10,064.46	\$ 8,396.18	\$9,141.22	\$6,638.22	\$4,871.29	\$ 10,424.79
2	Utility Conservation	Gaudette	e _	Goal	\$ 5,980.00	\$ 5,980.00	\$ 5,980.00	\$ 5,980.00	\$ 5,980.00	\$ 5,980.00	\$ 4,869.46	\$ 1,150.43	\$ 348.22	\$ 208.93	\$ 139.29	\$ 2,173.59
	Other Conservation	Odductic	•	Actual	\$ 7,257.14	\$ 8,127.20	\$ 8,054.80	\$ 8,799.61	\$ 8,504.50	\$ 8,216.43	\$ 4,869.46	\$ 1,150.43	\$ 348.22	\$ 348.22	\$ 139.29	\$ 2,173.59
3	MAU 1&2 Preheat coil Conversion	Gaudette	O (MAAM)	Goal	157	157	157	157	157	157	86	18	2	2	1	31
•	WHO TAZET TOTICAL CONTOUNIVETSION	Odductio	o (moon)	Actual	157	157	157	157	157	157	86	18	2	2	1	31
2	Hazardous Waste Reduction	Gaudette	e _	Goal	\$ -	\$ -	\$ 1,200.00	\$ 1,900.00	\$ 1,900.00	\$ 1,900.00	\$ 1,900.00	\$ 1,900.00	\$1,900.00	\$1,900.00	\$1,900.00	\$ 1,900.00
	Trazardous vusto reduction	Odductic	•	Actual	\$ -	\$ 2,410	\$ 3,041	\$ 2,640	\$ 2,697	\$ 4,932	\$ 2,441	\$ 4,492	\$ 6,039	\$ 3,536	\$ 5,755	\$ 5,497
3	NMP Recycling	Gaudette	O (Gallons)	Goal	0	800	800	800	800	800	800	800	800	800	800	800
•	<u>Milil Modjaling</u>	Odductio		Actual	0	903.00	1046.00	955.00	968	1475	910	1375	1425	990	1420	1370
2	EMS Administration Programs	Gaudette	tte \$ -	Goal	\$ -	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
-	<u> </u>			Actual	\$ -	\$ -	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$1,200.00	\$1,200.00	\$ 1,200.00
3	Process Audits	Gaudette	O (Hours)	Goal	0	5	5	5	5	5	5	5	5	5	5	5
•	1100033 Fuults	Odudette	o funcia)	Actual	0	0	5	5	5	5	5	5	5	5	5	\$ 5.00
2	2 EMS Service Programs	Gaudette	\$ -	Goal	\$ -	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$1,554.00	\$1,554.00	\$1,554.00	\$ 1,554.00
	<u>Livio convict i regiunio</u>			Actual	\$ -	\$ 582.75	\$ 1,748.25	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$ 1,554.00	\$1,554.00	\$1,554.00	\$1,554.00	\$ 1,554.00
3	WWT System Internalize PMs	Gaudette	86 PW's	Goal	0	8	8	8	8	8	8	8	8	8	8	8
3	vvvvi Oystein internalize rivis	Gaudelle	og PWS	Actual	0	3	9	8	8	8	8	8	8	8	8	8

Scorecard is combined EMS Objectives Targets & Programs & Regulatory

ISO14001 Third Party Audit 04/2011



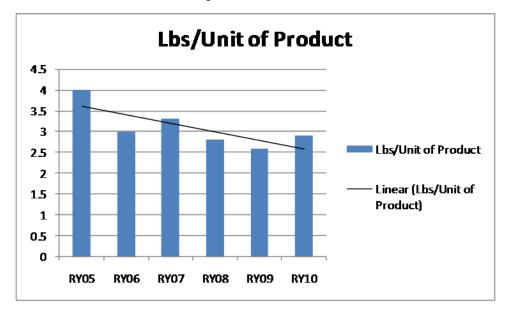
Clause	Process	Туре	Description	Actual
4.5.3	NP – Internal Audit Corrective Action (EMS)	Process not implemented	The process for corrective action response is not effectively implemented for ISO 14001 Internal Audits	correction of finding in lieu of root cause and actions for prevention.
4.4.6	Irvine- waste handling	Process not followed/ process not defined	The documented operational controls for fluorescent light bulbs	Process for managing used bulbs not followed/ Work instruction IRV-W-0014 does not have controls for broken bulbs

No Findings for Woburn Site

EMS Focus Toxics Use Reduction (Lbs/ Unit of Product)



- Increased time between PM's on equipment
 - reduced solvent usage
- Changed a process to vapor deposition from wet chemistry
 - reduced solvent usage
 - reduced hazardous waste
- Coordinate reactor cleans
 - •reduced acids usage by half
- Improved O&M for IWWT system
 - •use less treatment chemical



Changed a process to eliminate a solvent

Decreased TUR Chemical Usage Despite Increased Production

EMS Sustainability Programs Water Metrics





19% Y-O-Y Improvement 2009 / 2010

EMS Sustainability Programs Energy Metrics





28% Y-O-Y Improvement 2009 / 2010

EMS Sustainability Programs



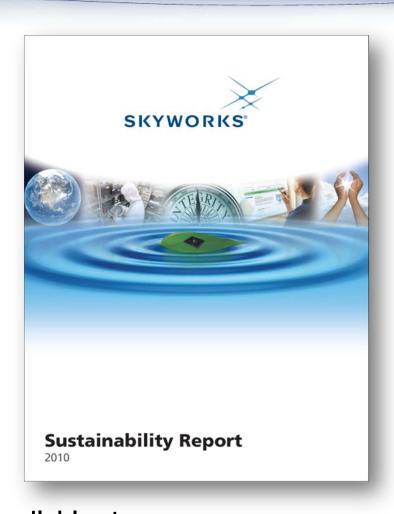
Hazardous Waste Metrics

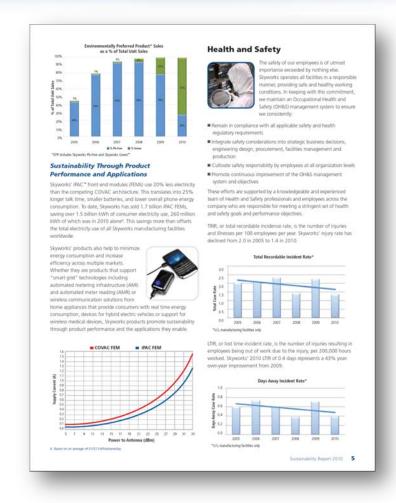


12% Y-O-Y Improvement 2009 / 2010

Sustainability Programs Public Reporting







Available at: http://www.skyworksinc.com/downloads/green_initiative/skyworks_sustainabilityreport.pdf